

Owner and Design Team

- ➤ Grinnell College HSSC Project Leadership Team:
 - ➤ Mike Latham
 - ➤ Jim Swartz
 - > Erik Simpson
 - > Keith Brouhle
 - ➤ Rick Whitney
 - ➤ Dave Robinson
 - ➤ Larry Gleason
 - Kate Walker
 - > Christi Baker, critical support
 - > Jane Taylor, critical support

- > EYP Architects
 - > Jennifer Amster
 - > Eric Kern
 - > Eric Petersen
 - > Angela Wilson
- > OPN Architects
 - ➤ Bill Catrenich
 - > Pylar Eaton

McGough Project Team

- ➤ Dustin Schwake Sr. Project Manager
- ➤ Matt Schroeder Project Manager II
- Josh Miltenberger Project Manager II
- ➤ Jennifer Radniecki Assistant Project Manager
- ➤ Amy Robinson Project Coordinator
- ➤ Jim Kramer Senior Superintendent
- Scott Musgrove Senior Superintendent
- ➤ Patrick Woodson Assistant Superintendent
- ➤ Amevi Ebizo Project Intern

Subcontractors

- ➤ Advance Equipment Co.
- > American Fence Co.
- American Structural Metals
- ➤ Architectural Wall Systems
- ➤ Baker Electric
- **Bolander**
- > CGA
- ➤ Danny's Construction
- ➤ J&M Roofing
- ➤ KONE Elevator
- > PAC-VAN
- > Pella Tree Service
- > Peterson Contractors, Inc.
- ➤ S&F Underground

- ➤ Seedorff Masonry
- > Soil-Tek
- > Summit Fire Protection
- ➤ Swanson & Youngdale
- ➤ Waldinger Mechanical

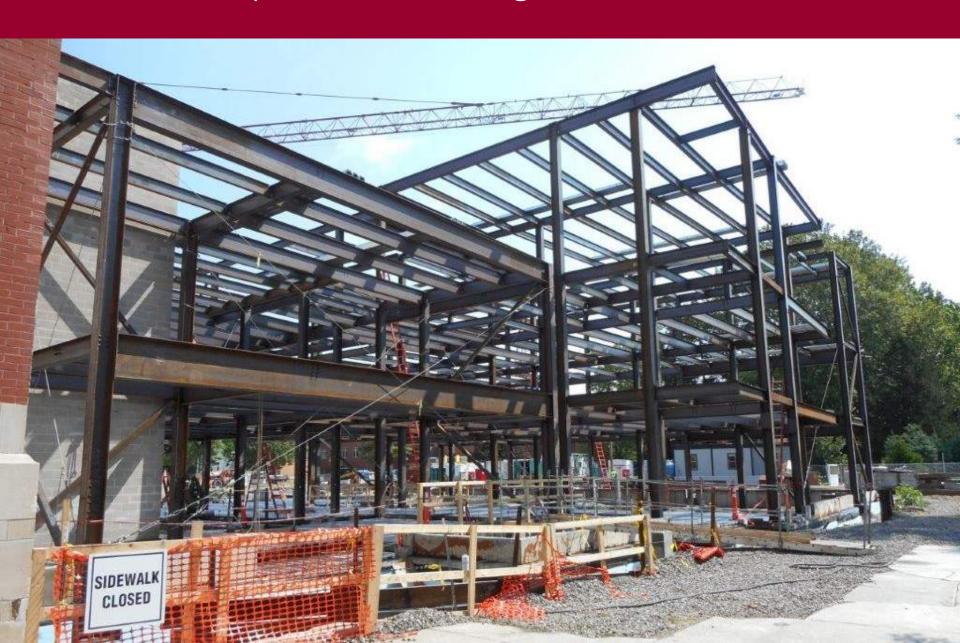
Current Highlights

- ➤ Concrete foundations complete
- ➤ Underground plumbing/electrical in basement complete
- ➤ Slab on grade in basement complete
- > Structural steel south pavilion complete
- ➤ Geothermal tie-ins nearly complete
- > Three of four concrete masonry unit (CMU) elevator shafts complete

Steel in south pavilion – looking northwest



Steel in south pavilion – looking northeast



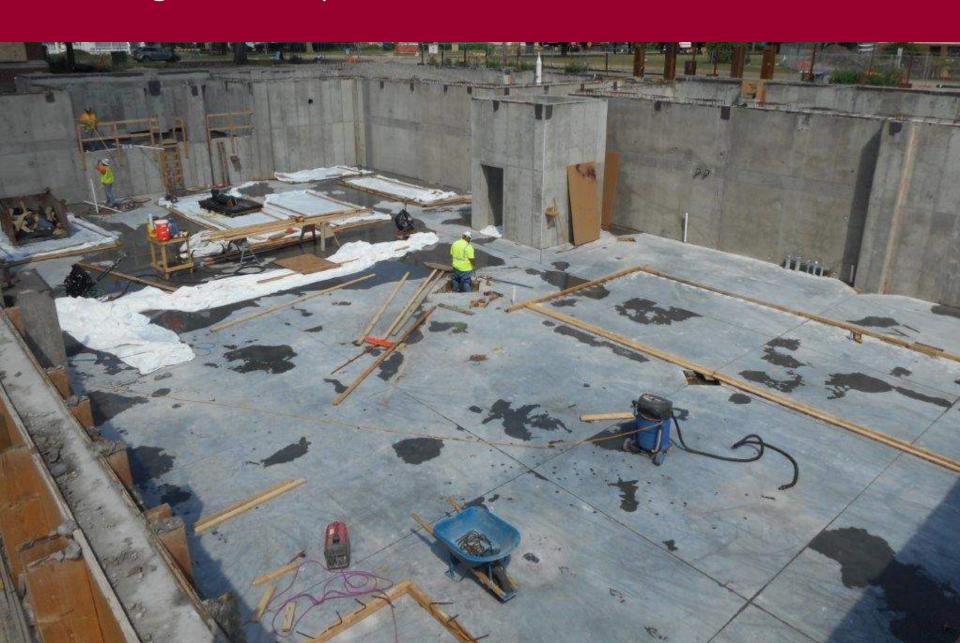
Steel beams in place to accept metal decking



Looking east at south pavilion



Slab on grade complete - basement



Wellfield – vault in place



Grading at geothermal well field



Aerial view from tower crane looking south



Aerial view from tower crane looking north



Upcoming Highlights

- Continue structural steel erection in south pavilion (north half)
- ➤ Steel decking installation to continue in south pavilion
- ➤ Completion of well field activities
- Final elevator shaft installation
- > Overhead mechanical/electrical/plumbing in basement
- > Delivery of mechanical equipment for north basement